Appendix to Flash Report for Fiscal Year Ended March 31, 2016

YAMAHA CORPORATION

Notification of Changes in Management

The Board of Directors of Yamaha Corporation, at its meeting held on April 28, 2016, decided on the following changes in management, which will become effective after the 192nd Ordinary General Shareholders' Meeting on June 22, 2016:

1. Change of Directors (As of June 22, 2016)

(1) Candidate for Appointment as Director

the Board of Ajinomoto Co., Inc.)

(Representative Director, Chairman of Masatoshi Ito Scheduled to become Outside Director

(2) Outgoing Director

Currently Director (Outside Director) Yoshikatsu Ota

2. Change of Executive Officers (As of June 22, 2016)

(1) Candidate for Appointment as Executive Officer

Currently President and Director of Thomas Schöpe Yamaha Music Europe GmbH

(2) Promotions

Currently Senior Executive Officer

Masato Oike

Scheduled to become Managing
Executive Officer

Currently Senior Executive Officer

Shinobu Kawase

Scheduled to become Managing
Executive Officer

Currently Executive Officer

Akira Iizuka

Scheduled to become Senior

Executive Officer

Currently Executive Officer Seiichi Yamaguchi Scheduled to become Senior

Executive Officer