February 6, 2020

For Immediate Release

Company Name: YAMAHA CORPORATION

President and Representative Executive Officer: Takuya Nakata Code Number: 7951 (First Section of Tokyo Stock Exchange)

Yamaha Reports Third Quarter (Nine Months) Results of Fiscal Year Ending March 2020 and Full Year Outlook [IFRS]

■ Results through the Third Quarter of Fiscal Year Ending March 31, 2020 (FY2020.3)

Musical Instruments Business Remained Solid, Revenue and Profit Decreased Year-on-Year Due to Deteriorating Market Conditions for Industrial Machinery/Components Business and the Exchange Rate

Through the third quarter of FY2020.3 (April 1, 2019 to December 31, 2019), revenue decreased ¥9.1 billion (–2.7%) year on year, to ¥322.6 billion, as a result of deteriorating market conditions for the industrial machinery/components business and a negative impact of ¥11.2 billion due to the exchange rate. On the other hand, the mainstay musical instruments business remained solid. Core operating profit decreased ¥2.5 billion (–5.5%) to ¥42.4 billion due to deteriorating industrial machinery/components business and a negative impact of ¥5.2 billion due to the exchange rate; and profit for the period attributable to owners of the parent deceased ¥0.9 billion (–2.8%) to ¥32.7 billion.

Revenue and Profit/Loss by Reportable Segment

Figures in parentheses are percentage changes from the same period of the previous fiscal year, except as indicated.

Musical Instruments

Revenue of \(\xi\)213.3 billion (+0.1%) and Core Operating Profit of \(\xi\)34.8 billion (+3.1%)

Sales in Japan decreased affected by the consumption tax hike, but sales in other regions were strong. Sales of acoustic pianos continued double-digit growth in China and also sales expanded in Europe and other emerging countries. Sales of digital musical instruments and wind instruments continued to be strong in all regions, excluding Japan. Sales of guitars also achieved double-digit growth due to sales increases in all regions.

Overall revenues for the segment were up \(\pm\)0.1 billion to \(\pm\)213.3 billion, absorbing a negative impact of \(\pm\)7.8 billion due to the exchange rate year on year. Core operating profit increased \(\pm\)1.0 billion to \(\pm\)34.8 billion, also absorbing a negative impact of \(\pm\)3.9 billion due to the exchange rate.

Audio Equipment

Revenue of ¥86.2 billion (-4.9%) and Core Operating Profit of ¥7.1 billion (-12.3%)

For professional audio equipment business, in addition to sales increases in all regions, audio equipment installation in Japan was favorable, while sales of audio equipment and ICT equipment were sluggish.

Overall revenue in this segment decreased ¥4.4 billion year on year to ¥86.2 billion, including a negative impact of

¥3.2 billion due to the exchange rate. Core operating profit decreased ¥1.0 billion year on year to ¥7.1 billion,

reflecting a negative impact of \(\frac{\pma}{1.3}\) billion due to the exchange rate.

Industrial Machinery/Components and Others

Revenue of \(\xi\)23.1 billion (-17.3%) and Core Operating Profit of \(\xi\)0.5 billion (-84.5%)

Although sales of electronic devices recovered, sales of factory automation (FA) equipment declined due to

continued sluggish market conditions.

Overall revenues in this segment decreased ¥4.8 billion year on year to ¥23.1 billion and core operating profit

decreased ¥2.5 billion to ¥0.5 billion.

Outlook for Performance in FY2020.3

Downward Revisions to Previous Forecasts, Incorporating Sales Trends and a Level of Uncertainty about the

Future

The Company's forecasts for consolidated performance for the full fiscal year ending March 31, 2020, announced

on November 1, projected revenue of \(\frac{4}{4}35.0\) billion (+0.1\%), core operating profit of \(\frac{4}{5}3.0\) billion (+0.5\%), and

profit for the period attributable to owners of the parent of \(\frac{\pman}{4}\)1.5 (+2.9%). Accordingly, the Company revised

revenue to \(\frac{\pma}{4}\)25.0 billion (-2.2\%), core operating profit to \(\frac{\pma}{5}\)50.0 billion (-5.2\%), and profit for the period

attributable to owners of the parent to \(\frac{\pma}{3}\)9.5 (-2.1%), reflecting the sales trends through the third quarter and

incorporating a level of uncertainty about the future such as concerns about the spread of the new coronavirus in

China.

For reference, results for the fiscal year ended March 2019 based on IFRS were: ¥434.4 billion in revenue, ¥52.7

billion in core operating profit, and ¥40.3 billion in profit for the period attributable to owners of the parent.

Note that the foreign currency exchange rates used in computing these forecasts for the fourth quarter are \(\xi\)110 to

US\$1 and ¥120 to €1.

Notes:

1. The Company has applied the International Financial Reporting Standards (IFRS) from the first quarter of FY2020.3. Financial

figures through the previous third quarter and the previous fiscal year are also presented in accordance with IFRS.

2. Core operating profit corresponds to operating income under Japanese GAAP and is calculated by subtracting selling, general and

administrative expenses from gross profit.

3. Figures less than ¥100 million for revenue and profit and loss in the text of this release have, in principle, been rounded to the nearest

¥100 million.

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Third Quarter of FY2020.3 Performance Outline <IFRS standards>

YAMAHA CORPORATION

February 6, 2020 (Billions of yen)

(1) Key Financial Indicators

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	Three Months Results Ended Dec. 31, 2018		Three Months Results Ended Dec. 31, 2019		Nine Months Results Ended Dec. 31, 2018		Nine Months Results Ended Dec. 31, 2019		Results (Previous Year)		Projections (Full Year)		Previous Projections (Full Year) (Announced on Nov. 1, 2019)	
	FY2019	9.3	FY2020	0.3	FY2019.3		FY2020.3		FY2019.3		FY2020.3		FY2020.3	
Revenue	118.4		114.1		331.7		322.6		434.4		425.0		435.0	
Japan	30.5	(25.7%)	28.3	(24.8%)	94.7	(28.5%)	90.2	(28.0%)	129.8	(29.9%)	126.5	(29.8%)	127.0	(29.2%)
Overseas	88.0	(74.3%)	85.8	(75.2%)	237.0	(71.5%)	232.4	(72.0%)	304.6	(70.1%)	298.5	(70.2%)	308.0	(70.8%)
Core Operating Profit (*1)	18.2	(15.3%)	16.3	(14.2%)	44.9	(13.5%)	42.4	(13.1%)	52.7	(12.1%)	50.0	(11.8%)	53.0	(12.2%)
Operating Profit	18.8	(15.8%)	16.5	(14.4%)	45.3	(13.7%)	44.0	(13.6%)	52.8	(12.2%)	51.5	(12.1%)	54.5	(12.5%)
Profit before Income Tax	18.3	(15.5%)	16.6	(14.5%)	47.5	(14.3%)	45.5	(14.1%)	56.5	(13.0%)	54.5	(12.8%)	57.0	(13.1%)
Net Profit (*2)	12.5	(10.5%)	11.6	(10.2%)	33.7	(10.1%)	32.7	(10.1%)	40.3	(9.3%)	39.5	(9.3%)	41.5	(9.5%)
Currency Exchange Rate (*3)	113/US\$		109/US\$		111/US\$		109/US\$		111/US\$		109/US\$	(*7)	110/US\$	
(Settlement Rate) (=yen)	132/EUR		119/EUR		132/EUR		122/EUR		131/EUR		122/EUR		122/EUR	
ROE (*4)	13.4%		12.9%		12.3%		12.1%		11.1%		10.9%		11.3%	
ROA (*5)	9.1%		8.9%		8.3%		8.4%		7.5%		7.6%		7.9%	
Basic Profit per Share	68.7yen		65.2yen		185.1yen		183.5yen		222.1yen		222.1yen		232.6yen	
Capital Expenditures	2.5		4.5		10.5		11.7		16.0		20.0		22.0	
(Depreciation Expenses)	(2.8)		(2.9)		(8.2)		(8.3)		(10.6)		(11.2)		(12.7)	
R&D Expenses	6.4		6.1		18.6		18.4		24.9		25.0		26.5	
Cash Flows														
Operating Activities	4.2		21.3		11.4		40.3		35.5		57.0		59.0	
Investing Activities	-4.6		-7.6		-17.9		-13.0		-23.1		-21.0		-20.0	
Free Cash Flow	-0.5		13.8		-6.5		27.3		12.4		36.0		39.0	
Inventories at End of Period	-		-		102.4		103.6		101.0		99.0		99.0	
Number of Employees														
Japan	-		-		5,793		5,685		5,736		5,600		5,700	
Overseas	-		-		14,599		14,723		14,639		14,700		15,400	
Total ^(*6)	-		-		20,392		20,408		20,375		20,300		21,100	
(Changes from the changes in the scope of consolidation)	-		-		-		-		-		-		-	
Temporary Staff (Average during the period)	-		-		7,960		8,068		7,733		8,100		7,800	
Revenue by Business Segment														
Musical Instruments	75.4	(63.7%)	74.7	(65.5%)	213.2	(64.3%)	213.3	(66.1%)	279.5	(64.3%)	277.5	(65.3%)	281.0	(64.6%)
Audio Equipment	34.3	(28.9%)	31.7	(27.7%)	90.6	(27.3%)	86.2	(26.7%)	120.1	(27.7%)	116.5	(27.4%)	121.0	(27.8%)
Others	8.8	(7.4%)	7.7	(6.8%)	27.9	(8.4%)	23.1	(7.2%)	34.8	(8.0%)	31.0	(7.3%)	33.0	(7.6%)
Core Operating Profit by Business Segment														
Musical Instruments	13.3		12.5		33.8		34.8		40.8		41.5		43.0	
Audio Equipment	4.0		3.5		8.1		7.1		9.6		8.5		10.0	
Others	0.8		0.3		3.0		0.5		2.3		0.0		0.0	

(2) Revenue	by Business	Segment and	Region

Nine Months Results Ended Dec. 31, 2019	Musical Instr	uments	Audio Equi	pment	Other	s	Total		
(April-Dec, 2019)	Revenue	Change (*8)	Revenue	Change (*8)	Revenue	Change (*8)	Revenue	Change (*8)	
Japan	53.0	95%	19.9	108%	17.3	85%	90.2	95%	
North America	44.2	105%	20.9	93%	2.7	128%	67.8	102%	
Europe	39.7	106%	24.2	101%	0.2	63%	64.1	104%	
China	38.5	111%	6.5	86% (100%)	1 1 1	45%	46.1	103%	
Asia, Oceania, and other areas	37.9	106%	14.6	99%	1.8	70%	54.4	102%	
Total	213.3	104%	86.2	99% (100%)	23.1	83%	322.6	101%	

The Yamaha Group has applied the International Financial Reporting Standards (IFRS) from the first quarter of fiscal year ending March 31, 2020 (FY2020.3).

¹ Core operating profit is corresponding to operating income under the Japanese GAAP, and is calculated deducting SG&A from gross profit.
1 Net profit is presented as net profit attributable to owners of the parent under IFRS standards.
3, 7 Currency exchange rate is the export and import transaction rate applied to profit calculation.
4 Currency exchange Rates US\$=110JPY EUR=120JPY
4, 5 ROE and ROA are calculated on an annually adjusted basis.
5 Number of employees = Number of full-time staff at end of the period Ro The Change indicates actual year-on-year changes discounting impact of exchange rates and figures in parenthesis show actual year-on-year change excluding the sales of OEM products