For Immediate Release

Company Name: YAMAHA CORPORATION

President and Representative Executive Officer: Takuya Nakata

Code Number: 7951 (First Section of Tokyo Stock Exchange)

Yamaha Response to the Partial Lifting of the Nationwide State of Emergency in Japan

In response to the Japanese government's announcement on May 14 of the lifting of a portion of

the state of emergency, Yamaha has decided to take the following actions at some of our Group

sites in the country while taking every precaution to prevent infection.

Response in areas where the state of emergency has been lifted

Directly managed shops: Sequentially reopen after preparations are completed

• Directly managed music schools and English schools: Sequentially reopen after verifying

the status of schools in the area

Corporate Museum and factory tours: Remain closed for the time being

• Factories: Resume operations on May 18

• Offices: Reopen on May 18 (with working from home continuing to be actively promoted)

In areas where the state of emergency remains in force, directly managed shops and schools will

remain closed, and work from home will continue for offices (Business operations have been

suspended for some Group employees).

The Yamaha Corporation places the highest priority on the safety and health of our customers,

business partners, employees and their families. We are focused on preventing the spread of the

virus. We are also taking steps to minimize the impact on our businesses while following the

requests and guidance of each country's national and local governments.

For further information, please contact:

Yamaha Corporation

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Contact form: https://inquiry.yamaha.com/contact/?act=55&lcl=en_WW